

Recommendation for Daniel Sullivan

April 8, 2010

To Whom It May Concern:

Dan has asked that I provide reference on our relationship, professional activities and accomplishments during the 2 or more years we worked together. It is my pleasure to do so. To provide context, I am a Nashville-based entrepreneur who has founded or co-founded a number of health services companies. I also selectively perform consulting services where I can add value by contributing my non-technical healthcare domain skills and collaborating with highly talented computer science and information specialists. For the past few years, Dan has been my principal colleague in these endeavors.

Dan and I have been heavily involved in a number of strategic, creative and time challenging projects that, by third party measure, have proven to have created significant business value. Both projects involved the discovery, evaluation, and design of system prototypes and/or deployed applications, coupled within frameworks that encouraged ongoing knowledge discovery and refinement. They both addressed healthcare informatics and system development, and spanned (independently) the healthcare provider and payer domains. Dan's contributions were outstanding and demonstrated (from my experience) an exceptional blend of computer science, informatics and system engineering skills.

Please contact me if you would like more information.

Sincerely,



David Iskove
CEO of Symphony3